

Strategic Plan and Action Agenda Tracking

| 2020 Strategic Goal # | Action Item | Primary Assigned | Status | Timeline | |
|-----------------------------|---|-------------------------------|-------------|---------------------|---------------------|
| | | | | Initial Due Date | Revised Due Date |
| 1 | COMMITMENT TO A SAFE COMMUNITY | | | | |
| 1 | Community Policing Action Plan | Police | | | |
| | Meeting with Neighborhood Watch Captains | | Ongoing | N/A | |
| | Initiate Foot Patrol | | Completed | Jun-15 | |
| | Establish Community Outreach Calendar | | Completed | Jun-15 | |
| | a) Community Police Academy | | Completed | Sep-15 | |
| | b) Police Open House | | On Hold | Oct-15 | Apr-16 |
| | c) "Coffee with a Cop" | | Ongoing | Aug-15 | N/A |
| | Create Police - Community Advisory Board | | Completed | Aug-15 | |
| | First Board Meeting (Monthly Meeting) | | Completed | Sep-15 | Oct-15 |
| 1 | Homeless Strategy and Action Plan | City Manager/ Police | | | |
| | Complete 2015 Homeless Count (Los Angeles Homeless Services Authority) | | Completed | Jan-15 | |
| | Council Update | | Completed | Apr-15 | |
| | Letter of Support: PATH Homeless Proposal (Mayor) | | Completed | Sep-15 | |
| | Official 2015 Homeless Count Results Released to Cities(LAHSA) | | Completed | Jul-15 | |
| | Council Update: Discussion, Goals/Outcomes | | In Progress | Nov-15 | |
| | Complete 2016 Homeless Count (LAHSA) | | | Jan-16 | |
| | Town Hall: Issues and Information (Pending) | | Pending | Feb-16 | |
| | Participation in Regional Efforts (Housing, General Social Services, Mental Health) | | Ongoing | N/A | |
| 1 | Body Cameras | Police | | | |
| | Complete Field Test of Body Cameras | | In Progress | Nov-15 | |
| | Identify and Apply Funding Sources | | In Progress | Dec-15 | |
| | Council Decision: Funding | | | Jan-16 | Feb-16 |
| | Develop Policy Guidelines/Storage Retention | | | Mar-16 | |
| | Complete RFP | | | Jun-16 | Apr-16 |
| | Complete Police Officer Training | | | Jun-16 | May-16 |
| | Implement Program | | | Jun-16 | |
| 1 | Late Night Action Plan | Police/ Community Development | | | |
| | Implement Reports | | Ongoing | N/A | |
| 1 | Public Safety (Fire) Service and Staffing Study | Fire | | | |

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| | Explore Shared Services Options with Manhattan Beach - Performance Standard | | Ongoing | Sep-15 | N/A |
| | Finalize Report/Plan with Options and Recommendations | | In Progress | Sep-15 | Dec-15 |
| | Council Briefing | | In Progress | Oct-15 | Jan-16 |
| | Meeting(s) with Fire Personnel | | Ongoing | N/A | |
| 1 | Construction Fences - Appearance and Personal Injury | Public Works | | | |
| | Continue Enforcement of Construction Fences | | Ongoing | N/A | |
| | Monitor City Projects | | Ongoing | N/A | |
| 1 | Management in Progress 2015 | | | | |
| | Nixle Communications Plan for Internal and External Use | Fire | In Progress | Jun-15 | Feb-16 |
| | Community Risk Assessment: Mapping, Risk Analysis | Fire | In Progress | Jul-15 | Jun-16 |
| | Downtown Police Unit: Full-time Officer | Police | In Progress | Sep-15 | Feb-16 |
| | Community Police Academy: 1st Class | Police | Completed | Sep-15 | Oct-15 |
| | Emergency Operations Plan: Update and Training | Fire | In Progress | Oct-15 | Jan-16 |
| | Fireground Survival (FGS) Training Program | Fire | Completed | Oct-15 | |
| | Police Open House | Police | On Hold | Oct-15 | Apr-16 |
| | 'Pizza with Police' | Police | Ongoing | Nov-15 | N/A |
| | Ambulance Operator Program: Agreement with Manhattan Beach Fire Department | Fire | On Hold | Dec-15 | Jan-16 |
| | Full-time Employee for Ambulance Operator Program | Fire | On Hold | Dec-15 | Jan-16 |
| | Fire Wellness - Fitness Initiative Program | Fire | In Progress | Dec-15 | |
| | Crime Analysis: Refinement | Police | Ongoing | Dec-15 | N/A |
| | Volunteer Police Program: Recruitment | Police | Ongoing | Jan-16 | N/A |
| | Emergency Operations Center: Design, Construction Funding | Fire | In Progress | Jan-16 | |
| | Detective Case Management: Review | Police | Ongoing | Jan-16 | N/A |
| | 1736 House: Direction | Police | | Jan-16 | |
| | Neighborhood Watch and VIP Program: Expansion | Police | Ongoing | Feb-16 | N/A |
| | Multi-Hazard Mitigation Plan: Development | Fire | In Progress | Apr-16 | |
| | Fire/EMS Standards of Coverage: Funding | Fire | Cancelled | Jun-17 | N/A |
| | Police Community Calendar: Development | Police | Completed | Oct-15 | |
| | Police Officer Recruitment and Hiring | Police | Ongoing | N/A | |
| | Sex Crimes, Violence, Trafficking Alertness | Police | Ongoing | N/A | |
| 1 | Major Projects 2015 | | | | |
| | Police Training Facility, Including Firing Range | Police | Completed | Oct-15 | |
| | Fire Training Tower (CIP 14-632) | Fire | In Progress | Jan-16 | |
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| | | | | Initial Due Date | Revised Due Date |
| 2 | FINANCIALLY SOUND CITY GOVERNMENT | | | | |
| 2 | Long Term Financial Plan (Linked to City Infrastructure and Facilities Needs) and Dept Policies | Finance/ Public Works | | | |
| | Complete City Infrastructure and Facilities Plans | | Completed | Sep-15 | |
| | Integrate Plan, 5 Yr. CIP and Fiscal Model | | | Feb-16 | |
| | Council Mid-year Budget | | | Feb-16 | |
| 2 | Street Program Funding for Catch Up and Ongoing Maintenance | Public Works | | | |
| | Review PCI: Goal "81" Rating | | | Apr-16 | |
| | Prepare Report with Options and Recommendations | | | Apr-16 | |
| | Council Mid-year Budget: Direction and Funding | | | Apr-16 | |
| 2 | Compensation Policy and Labor Contracts | Human Resources | | | |
| | Complete Negotiations | | Completed | Oct-15 | |
| | Negotiate Contracts (7) | | In Progress | Oct-15 | |
| | Council Decision: Contract | | In Progress | Oct-15 | |
| 2 | Sewer Replacement Program and Funding Mechanism/Fees | Public Works | | | |
| | Council Decision: Fee | | Completed | Jun-15 | |
| | Develop Implementation Plan with Projects (7 years) | | | Apr-16 | |
| | Council Presentation: Overview | | | Apr-16 | Jul-16 |
| | Secure Bonds - Funding | | | May-16 | |
| 2 | Priority Based Budgeting | Finance/City Mngr | | | |
| | Initial Phase - Fiscal Health, Alignment of Services/Costs/Revenues | | Completed | May-15 | |
| | Update/Revise Model (Resource Alignment Diagnostic Tool) | | In Progress | Feb-16 | |
| | Integration/Implementation of Priority Based Budgeting Process | | | May-16 | |
| 2 | Parking Meter Upgrades Phases: 1 and 2 | Police/City Mngr | | | |
| | Pilot Parking Program - Program Evaluation | | Completed | Mar-15 | |
| | Phase 1: Commercial Zone (Silver Post) Street Meter Purchase/Install | | Completed | Jul-15 | |
| | Council Decision: Phase 2 - Multi Space Meters, Mobile Pay Technology | | In Progress | Oct-15 | Nov-15 |
| | Council Decision: Long Term Free/Reduced Rate Parking | | | Nov-15 | Feb-16 |
| 2 | User Fee Study (5 Years) | Finance | | | |
| | Hiring of Consultant | | Completed | Sep-15 | |
| | Completion of Study | | | Feb-16 | |
| | Council Presentation: Study | | | Apr-16 | |
| | Council Decision: Fee Adjustments | | | Apr-16 | |
| 2 | Management in Progress 2015 | | | | |

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| | | | | Initial Due Date | Revised Due Date |
| 3 | HIGH PERFORMING CITY PROVIDING 1st CLASS SERVICES | | | | |
| 3 | Comprehensive City Facilities Master Plan | Public Works | | | |
| | Complete Comprehensive City Facilities Plan | | Completed | Sep-15 | |
| | Council Presentation: Plan, Direction | | | Dec-15 | |
| 3 | Corporate Communications Plan | City Manager/PIO | | | |
| | Council Decision: Plan | | | Feb-15 | |
| | Assess Plan | | In Progress | Oct-15 | Dec-15 |
| | Council Review: Plan, Action | | In Progress | Oct-15 | Dec-15 |
| 3 | City Yard | Public Works | | | |
| | Assess Current Plan for City Yard | | In Progress | Sep-16 | |
| | Hire Consultant for Facility Assessment Option and Site Location | | | Mar-16 | |
| | Complete Assessment Report | | | Sep-16 | |
| 3 | Fire/Police Temporary Location | Public Works | | | |
| | Complete Plans and Specifications for Demolition of Fire Tower | | Completed | Sep-15 | |
| | Complete Police - Fire Structural Assessment | | Completed | Sep-15 | |
| | Council Decision: Contract | | In Progress | Oct-15 | |
| | Staff Relocation | | In Progress | Nov-15 | |
| | Complete Demolition | | | Feb-16 | |
| 3 | Management in Progress 2015 | | | | |
| | Street Paving Program: Update Report | Public Works | | Apr-16 | |
| | CNG Fueling Options Report | Public Works | In Progress | Oct-15 | Nov-15 |
| | City Yard Renovation/Toxic Concern Mitigation | Public Works | In Progress | Nov-15 | Jun-16 |
| | Sewer Hydro Jetting Contract | Public Works | In Progress | Mar-16 | |
| | Council Chamber Cameras | Public Works | In Progress | Apr-16 | |
| | Solid Waste Collection: Update Report | Public Works | In Progress | Apr-17 | |
| | Employee Appreciation Program: Enhancements | City Manager | Ongoing | N/A | |
| | High Performance Organization: Developments, Improvements | City Manager | Ongoing | N/A | |
| | Land and Asset Management Software System Implementation | Community Dev | In Progress | Sep-15 | Feb-17 |
| | New Training System for Part-Time Employees | Com. Resources | In Progress | Dec-15 | |
| | Part-Time Employee Recognition | Human Resources | In Progress | Jun-16 | |
| 3 | Major Projects 2015 | | | | |
| | Street Improvements (CIP 14-128) Projects | Public Works | In Progress | Oct-15 | |
| | Street Sharrows (CIP 14-168) | Public Works | In Progress | Oct-15 | Nov-15 |
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| 4 | MORE LIVABLE, SUSTAINABLE BEACH CITY | | | | |
| 4 | Before/After School Program | Com. Resources | | | |
| | Implement New Partnership | | Completed | Sep-15 | |
| | Offer Enrichment Program Through STAR | | Completed | Sep-15 | |
| | Assess Community Center Space/Room Availability | | In Progress | Feb-16 | |
| | Council Discussion: Direction | | | Feb-16 | |
| 4 | Water: Policy Direction | City Manager/ Public Works | | | |
| | Implement Water Conservation Program: City Irrigation Change, Reclaimed H2O in Parks | | Ongoing | N/A | |
| | Evaluate Option of Reclaimed Water for Downtown, Other Major Commercial Developments | | In Progress | Jun-16 | |
| 4 | South Park: Phase 2 | Public Works | | | |
| | Complete Fund Raising Event | | Ongoing | N/A | |
| | Work with Stakeholders on Phase 2: Community Garden | | In Progress | Mar-16 | |
| | Develop Preliminary Desing | | | Mar-16 | |
| 4 | Citywide Identity on Streets, Gateways and Signs | Public Works | | | |
| | Council Update/Direction: Streets, Gateways, Direction | | | Nov-15 | Feb-16 |
| 4 | 8th Street Sidewalk | Public Works | | | |
| | Complete Design | | Completed | Sep-15 | |
| | Council Presentation/Direction | | In Progress | Oct-15 | |
| | Council Decision: Funding | | | Feb-16 | |
| | Design | | | Jun-16 | |
| | Construction | | | Mar-17 | May-17 |
| 4 | General Plan/Local Coastal Program - Blueprint for a Low Carbon Future | Community Dev | | | |
| | Land Use/Transportation | | In Progress | Nov-15 | |
| | Release General Plan/EIR Draft | | In Progress | Nov-15 | Dec-15 |
| | Complete Public Review/Workshops | | | Feb-16 | |
| | Initiate Adoption | | | Mar-16 | |
| 4 | Municipal Carbon Neutral Plan: Implementation | City Manager | | | |
| | Decision: Community Choice Aggregation Options - Power Purchase Agreement | | In Progress | Nov-15 | |
| | Decision: Solar RFP for Municipal Facilities | | In Progress | Dec-15 | |
| | Develop Employee Commute Reduction Program with Incentives | | In Progress | Mar-16 | |
| | Implement Decision Making Tool - Projects and Rate of Return | | Ongoing | N/A | |
| 4 | Library Plan | City Manager | | | |

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| 5 | ENHANCED ECONOMIC DEVELOPMENT THROUGH REVITALIZED DOWNTOWN AND ENTRY CORRIDORS | | | | |
| 5 | Downtown Revitalization Strategy | Community Dev/ Public Works/ Econ Dev | | | |
| | Planning Commission Decision: Tenanting Strategy/Restaurant Parking Requirements | | In Progress | Oct-15 | |
| | Planning Commission Decision: Overall Parking Strategy/Zoning Requirements | | | Jan-16 | |
| | Complete RFP for Hermosa Avenue Design Improvement/Pier Plaza Conceptual Design | | In Progress | Oct-15 | Jan-16 |
| | Council Decision: Award Design Contract | | | Mar-15 | |
| 5 | Pacific Coast Highway/Aviation Blvd. Mobility/Improvement Project | Public Works/ City Manager | | | |
| | Complete Project Study Report (Caltrans) | | Completed | Jan-15 | |
| | Work with South Bay COG/Metro (Measure R) on Funding | | In Progress | Sep-15 | Oct-15 |
| | Council Update: Options/Approval | | In Progress | Oct-15 | Nov-15 |
| | Work with Stakeholders - Initial Design | | In Progress | Dec-15 | |
| | Initiate Project Assessment Environment Design | | In Progress | Feb-16 | |
| | Assess Funding Options/Grants for Next Phase | | Ongoing | N/A | |
| 5 | Hotel Development | Community Dev | | | |
| | Ongoing Coordination with Property Owners/Developers | | Ongoing | N/A | |
| | Strand/Pier Hotel Application Expected | | In Progress | Oct-15 | Nov-15 |
| | Strand/Pier Hotel Draft EIR | | | Mar-16 | Apr-16 |
| 5 | Parking Meters Phase 3 - Remaining Coin Street Meter Upgrades (Yellow Post Residential) | Police | | | |
| | Council Decision: Purchase | | | Dec-15 | Feb-16 |
| 5 | Trans Pacific Fiber Optic Cable | Community Dev | | | |
| | Draft EIR | | In Progress | Nov-15 | |
| | Council Decision: Project | | | Feb-16 | |
| 5 | Skechers Development | Community Dev | | | |
| | Draft EIR | | In Progress | Dec-15 | |
| | Council Decision: Project | | | Mar-16 | |
| 5 | Management in Progress 2015 | | | | |
| | Development Process - One Stop Shop: Development (Pending hiring of ED Officer) | City Manager | On Hold | N/A | |
| | Citywide Filming Strategy | Com. Resources | On Hold | Feb-16 | |
| | Parking Phase 2 - Multi-space Meter Trial/Parking Lot Pay Stations | Police | In Progress | Nov-15 | |
| 5 | Major Projects 2015 | | | | |
| | String Lights on Pier Plaza | Public Works | | Aug-15 | Jun-16 |

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|--|--------------------------------------|--------------|-------------|--------|--------|
| | Signage at Parking Structure | Public Works | In Progress | Aug-15 | Oct-15 |
| | Plaza Granite Cubes and Tile Removal | Public Works | On Hold | Oct-15 | |