

## Strategic Plan and Action Agenda Tracking

2020 Strategic Goal #	Action Item	Primary Assigned	Status	Timeline	
				Initial Due Date	Revised Due Date
<b>1</b>	<b>COMMITMENT TO A SAFE COMMUNITY</b>				
1	<b>Community Policing Action Plan</b>	Police			
	Meeting with Neighborhood Watch Captains		Ongoing	N/A	
	Initiate Foot Patrol		Completed	Jun-15	
	Establish Community Outreach Calendar		Completed	Jun-15	
	a) Community Police Academy		Completed	Sep-15	
	b) Police Open House		On Hold	Oct-15	Apr-16
	c) "Coffee with a Cop"		Ongoing	Aug-15	N/A
	Create Police - Community Advisory Board		Completed	Aug-15	
	First Board Meeting (Monthly Meeting)		Completed	Sep-15	Oct-15
1	<b>Homeless Strategy and Action Plan</b>	City Manager/ Police			
	Complete 2015 Homeless Count (Los Angeles Homeless Services Authority)		Completed	Jan-15	
	Council Update		Completed	Apr-15	
	Letter of Support: PATH Homeless Proposal (Mayor)		Completed	Sep-15	
	Official 2015 Homeless Count Results Released to Cities(LAHSA)		Completed	Jul-15	
	Council Update: Discussion, Goals/Outcomes		In Progress	Nov-15	
	Complete 2016 Homeless Count (LAHSA)			Jan-16	
	Town Hall: Issues and Information (Pending)		Pending	Feb-16	
	Participation in Regional Efforts (Housing, General Social Services, Mental Health)		Ongoing	N/A	
1	<b>Body Cameras</b>	Police			
	Complete Field Test of Body Cameras		In Progress	Nov-15	
	Identify and Apply Funding Sources		In Progress	Dec-15	
	Council Decision: Funding			Jan-16	Feb-16
	Develop Policy Guidelines/Storage Retention			Mar-16	
	Complete RFP			Jun-16	Apr-16
	Complete Police Officer Training			Jun-16	May-16
	Implement Program			Jun-16	
1	<b>Late Night Action Plan</b>	Police/ Community Development			
	Implement Reports		Ongoing	N/A	
1	<b>Public Safety (Fire) Service and Staffing Study</b>	Fire			

	Explore Shared Services Options with Manhattan Beach - Performance Standard		Ongoing	Sep-15	N/A
	Finalize Report/Plan with Options and Recommendations		In Progress	Sep-15	Dec-15
	Council Briefing		In Progress	Oct-15	Jan-16
	Meeting(s) with Fire Personnel		Ongoing	N/A	
1	<b>Construction Fences - Appearance and Personal Injury</b>	Public Works			
	Continue Enforcement of Construction Fences		Ongoing	N/A	
	Monitor City Projects		Ongoing	N/A	
1	<b>Management in Progress 2015</b>				
	Nixle Communications Plan for Internal and External Use	Fire	In Progress	Jun-15	Feb-16
	Community Risk Assessment: Mapping, Risk Analysis	Fire	In Progress	Jul-15	Jun-16
	Downtown Police Unit: Full-time Officer	Police	In Progress	Sep-15	Feb-16
	Community Police Academy: 1st Class	Police	Completed	Sep-15	Oct-15
	Emergency Operations Plan: Update and Training	Fire	In Progress	Oct-15	Jan-16
	Fireground Survival (FGS) Training Program	Fire	Completed	Oct-15	
	Police Open House	Police	On Hold	Oct-15	Apr-16
	'Pizza with Police'	Police	Ongoing	Nov-15	N/A
	Ambulance Operator Program: Agreement with Manhattan Beach Fire Department	Fire	On Hold	Dec-15	Jan-16
	Full-time Employee for Ambulance Operator Program	Fire	On Hold	Dec-15	Jan-16
	Fire Wellness - Fitness Initiative Program	Fire	In Progress	Dec-15	
	Crime Analysis: Refinement	Police	Ongoing	Dec-15	N/A
	Volunteer Police Program: Recruitment	Police	Ongoing	Jan-16	N/A
	Emergency Operations Center: Design, Construction Funding	Fire	In Progress	Jan-16	
	Detective Case Management: Review	Police	Ongoing	Jan-16	N/A
	1736 House: Direction	Police		Jan-16	
	Neighborhood Watch and VIP Program: Expansion	Police	Ongoing	Feb-16	N/A
	Multi-Hazard Mitigation Plan: Development	Fire	In Progress	Apr-16	
	Fire/EMS Standards of Coverage: Funding	Fire	Cancelled	Jun-17	N/A
	Police Community Calendar: Development	Police	Completed	Oct-15	
	Police Officer Recruitment and Hiring	Police	Ongoing	N/A	
	Sex Crimes, Violence, Trafficking Alertness	Police	Ongoing	N/A	
1	<b>Major Projects 2015</b>				
	Police Training Facility, Including Firing Range	Police	Completed	Oct-15	
	Fire Training Tower (CIP 14-632)	Fire	In Progress	Jan-16	

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<b>2</b>	<b>FINANCIALLY SOUND CITY GOVERNMENT</b>				
2	<b>Long Term Financial Plan (Linked to City Infrastructure and Facilities Needs) and Dept Policies</b>	Finance/ Public Works			
	Complete City Infrastructure and Facilities Plans		Completed	Sep-15	
	Integrate Plan, 5 Yr. CIP and Fiscal Model			Feb-16	
	Council Mid-year Budget			Feb-16	
2	<b>Street Program Funding for Catch Up and Ongoing Maintenance</b>	Public Works			
	Review PCI: Goal "81" Rating			Apr-16	
	Prepare Report with Options and Recommendations			Apr-16	
	Council Mid-year Budget: Direction and Funding			Apr-16	
2	<b>Compensation Policy and Labor Contracts</b>	Human Resources			
	Complete Negotiations		Completed	Oct-15	
	Negotiate Contracts (7)		In Progress	Oct-15	
	Council Decision: Contract		In Progress	Oct-15	
2	<b>Sewer Replacement Program and Funding Mechanism/Fees</b>	Public Works			
	Council Decision: Fee		Completed	Jun-15	
	Develop Implementation Plan with Projects (7 years)			Apr-16	
	Council Presentation: Overview			Apr-16	Jul-16
	Secure Bonds - Funding			May-16	
2	<b>Priority Based Budgeting</b>	Finance/City Mngr			
	Initial Phase - Fiscal Health, Alignment of Services/Costs/Revenues		Completed	May-15	
	Update/Revise Model (Resource Alignment Diagnostic Tool)		In Progress	Feb-16	
	Integration/Implementation of Priority Based Budgeting Process			May-16	
2	<b>Parking Meter Upgrades Phases: 1 and 2</b>	Police/City Mngr			
	Pilot Parking Program - Program Evaluation		Completed	Mar-15	
	Phase 1: Commercial Zone (Silver Post) Street Meter Purchase/Install		Completed	Jul-15	
	Council Decision: Phase 2 - Multi Space Meters, Mobile Pay Technology		In Progress	Oct-15	Nov-15
	Council Decision: Long Term Free/Reduced Rate Parking			Nov-15	Feb-16
2	<b>User Fee Study (5 Years)</b>	Finance			
	Hiring of Consultant		Completed	Sep-15	
	Completion of Study			Feb-16	
	Council Presentation: Study			Apr-16	
	Council Decision: Fee Adjustments			Apr-16	
2	<b>Management in Progress 2015</b>				



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<b>3</b>	<b>HIGH PERFORMING CITY PROVIDING 1st CLASS SERVICES</b>				
3	<b>Comprehensive City Facilities Master Plan</b>	Public Works			
	Complete Comprehensive City Facilities Plan		Completed	Sep-15	
	Council Presentation: Plan, Direction			Dec-15	
3	<b>Corporate Communications Plan</b>	City Manager/PIO			
	Council Decision: Plan			Feb-15	
	Assess Plan		In Progress	Oct-15	Dec-15
	Council Review: Plan, Action		In Progress	Oct-15	Dec-15
3	<b>City Yard</b>	Public Works			
	Assess Current Plan for City Yard		In Progress	Sep-16	
	Hire Consultant for Facility Assessment Option and Site Location			Mar-16	
	Complete Assessment Report			Sep-16	
3	<b>Fire/Police Temporary Location</b>	Public Works			
	Complete Plans and Specifications for Demolition of Fire Tower		Completed	Sep-15	
	Complete Police - Fire Structural Assessment		Completed	Sep-15	
	Council Decision: Contract		In Progress	Oct-15	
	Staff Relocation		In Progress	Nov-15	
	Complete Demolition			Feb-16	
3	<b>Management in Progress 2015</b>				
	Street Paving Program: Update Report	Public Works		Apr-16	
	CNG Fueling Options Report	Public Works	In Progress	Oct-15	Nov-15
	City Yard Renovation/Toxic Concern Mitigation	Public Works	In Progress	Nov-15	Jun-16
	Sewer Hydro Jetting Contract	Public Works	In Progress	Mar-16	
	Council Chamber Cameras	Public Works	In Progress	Apr-16	
	Solid Waste Collection: Update Report	Public Works	In Progress	Apr-17	
	Employee Appreciation Program: Enhancements	City Manager	Ongoing	N/A	
	High Performance Organization: Developments, Improvements	City Manager	Ongoing	N/A	
	Land and Asset Management Software System Implementation	Community Dev	In Progress	Sep-15	Feb-17
	New Training System for Part-Time Employees	Com. Resources	In Progress	Dec-15	
	Part-Time Employee Recognition	Human Resources	In Progress	Jun-16	
3	<b>Major Projects 2015</b>				
	Street Improvements (CIP 14-128) Projects	Public Works	In Progress	Oct-15	
	Street Sharrows (CIP 14-168)	Public Works	In Progress	Oct-15	Nov-15

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<b>4</b>	<b>MORE LIVABLE, SUSTAINABLE BEACH CITY</b>				
4	<b>Before/After School Program</b>	Com. Resources			
	Implement New Partnership		Completed	Sep-15	
	Offer Enrichment Program Through STAR		Completed	Sep-15	
	Assess Community Center Space/Room Availability		In Progress	Feb-16	
	Council Discussion: Direction			Feb-16	
4	<b>Water: Policy Direction</b>	City Manager/ Public Works			
	Implement Water Conservation Program: City Irrigation Change, Reclaimed H2O in Parks		Ongoing	N/A	
	Evaluate Option of Reclaimed Water for Downtown, Other Major Commercial Developments		In Progress	Jun-16	
4	<b>South Park: Phase 2</b>	Public Works			
	Complete Fund Raising Event		Ongoing	N/A	
	Work with Stakeholders on Phase 2: Community Garden		In Progress	Mar-16	
	Develop Preliminary Desing			Mar-16	
4	<b>Citywide Identity on Streets, Gateways and Signs</b>	Public Works			
	Council Update/Direction: Streets, Gateways, Direction			Nov-15	Feb-16
4	<b>8th Street Sidewalk</b>	Public Works			
	Complete Design		Completed	Sep-15	
	Council Presentation/Direction		In Progress	Oct-15	
	Council Decision: Funding			Feb-16	
	Design			Jun-16	
	Construction			Mar-17	May-17
4	<b>General Plan/Local Coastal Program - Blueprint for a Low Carbon Future</b>	Community Dev			
	Land Use/Transportation		In Progress	Nov-15	
	Release General Plan/EIR Draft		In Progress	Nov-15	Dec-15
	Complete Public Review/Workshops			Feb-16	
	Initiate Adoption			Mar-16	
4	<b>Municipal Carbon Neutral Plan: Implementation</b>	City Manager			
	Decision: Community Choice Aggregation Options - Power Purchase Agreement		In Progress	Nov-15	
	Decision: Solar RFP for Municipal Facilities		In Progress	Dec-15	
	Develop Employee Commute Reduction Program with Incentives		In Progress	Mar-16	
	Implement Decision Making Tool - Projects and Rate of Return		Ongoing	N/A	
4	<b>Library Plan</b>	City Manager			



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<b>5</b>	<b>ENHANCED ECONOMIC DEVELOPMENT THROUGH REVITALIZED DOWNTOWN AND ENTRY CORRIDORS</b>				
5	<b>Downtown Revitalization Strategy</b>	Community Dev/ Public Works/ Econ Dev			
	Planning Commission Decision: Tenanting Strategy/Restaurant Parking Requirements		In Progress	Oct-15	
	Planning Commission Decision: Overall Parking Strategy/Zoning Requirements			Jan-16	
	Complete RFP for Hermosa Avenue Design Improvement/Pier Plaza Conceptual Design		In Progress	Oct-15	Jan-16
	Council Decision: Award Design Contract			Mar-15	
5	<b>Pacific Coast Highway/Aviation Blvd. Mobility/Improvement Project</b>	Public Works/ City Manager			
	Complete Project Study Report (Caltrans)		Completed	Jan-15	
	Work with South Bay COG/Metro (Measure R) on Funding		In Progress	Sep-15	Oct-15
	Council Update: Options/Approval		In Progress	Oct-15	Nov-15
	Work with Stakeholders - Initial Design		In Progress	Dec-15	
	Initiate Project Assessment Environment Design		In Progress	Feb-16	
	Assess Funding Options/Grants for Next Phase		Ongoing	N/A	
5	<b>Hotel Development</b>	Community Dev			
	Ongoing Coordination with Property Owners/Developers		Ongoing	N/A	
	Strand/Pier Hotel Application Expected		In Progress	Oct-15	Nov-15
	Strand/Pier Hotel Draft EIR			Mar-16	Apr-16
5	<b>Parking Meters Phase 3 - Remaining Coin Street Meter Upgrades (Yellow Post Residential)</b>	Police			
	Council Decision: Purchase			Dec-15	Feb-16
5	<b>Trans Pacific Fiber Optic Cable</b>	Community Dev			
	Draft EIR		In Progress	Nov-15	
	Council Decision: Project			Feb-16	
5	<b>Skechers Development</b>	Community Dev			
	Draft EIR		In Progress	Dec-15	
	Council Decision: Project			Mar-16	
5	<b>Management in Progress 2015</b>				
	Development Process - One Stop Shop: Development (Pending hiring of ED Officer)	City Manager	On Hold	N/A	
	Citywide Filming Strategy	Com. Resources	On Hold	Feb-16	
	Parking Phase 2 - Multi-space Meter Trial/Parking Lot Pay Stations	Police	In Progress	Nov-15	
5	<b>Major Projects 2015</b>				
	String Lights on Pier Plaza	Public Works		Aug-15	Jun-16



	Signage at Parking Structure	Public Works	In Progress	Aug-15	Oct-15
	Plaza Granite Cubes and Tile Removal	Public Works	On Hold	Oct-15	